



Annual Report 2025





**The Haymarket Foundation acknowledges
that the land on which we operate is
Aboriginal land, and we show respect and give
thanks to the Gadigal people for thousands of
years protecting these lands.**

We wish to acknowledge that this land was never ceded but stolen and pay tribute to those Aboriginal lives taken, and acknowledge the great trauma and pain still caused by that theft.

We endeavour in all our work to uphold the human rights of all Aboriginal and Torres Strait Islander people of this land, with respect to elders past and present.

Always was, always will be Aboriginal land.

Creating a better future

The Haymarket Foundation is here to create a better future for people experiencing complex disadvantage.

We are based on the lands of the Gadigal people across a number of sites.

We run **8 different programs to support those experiencing or at risk of homelessness and those experiencing harm related to Alcohol & Other Drug use.**

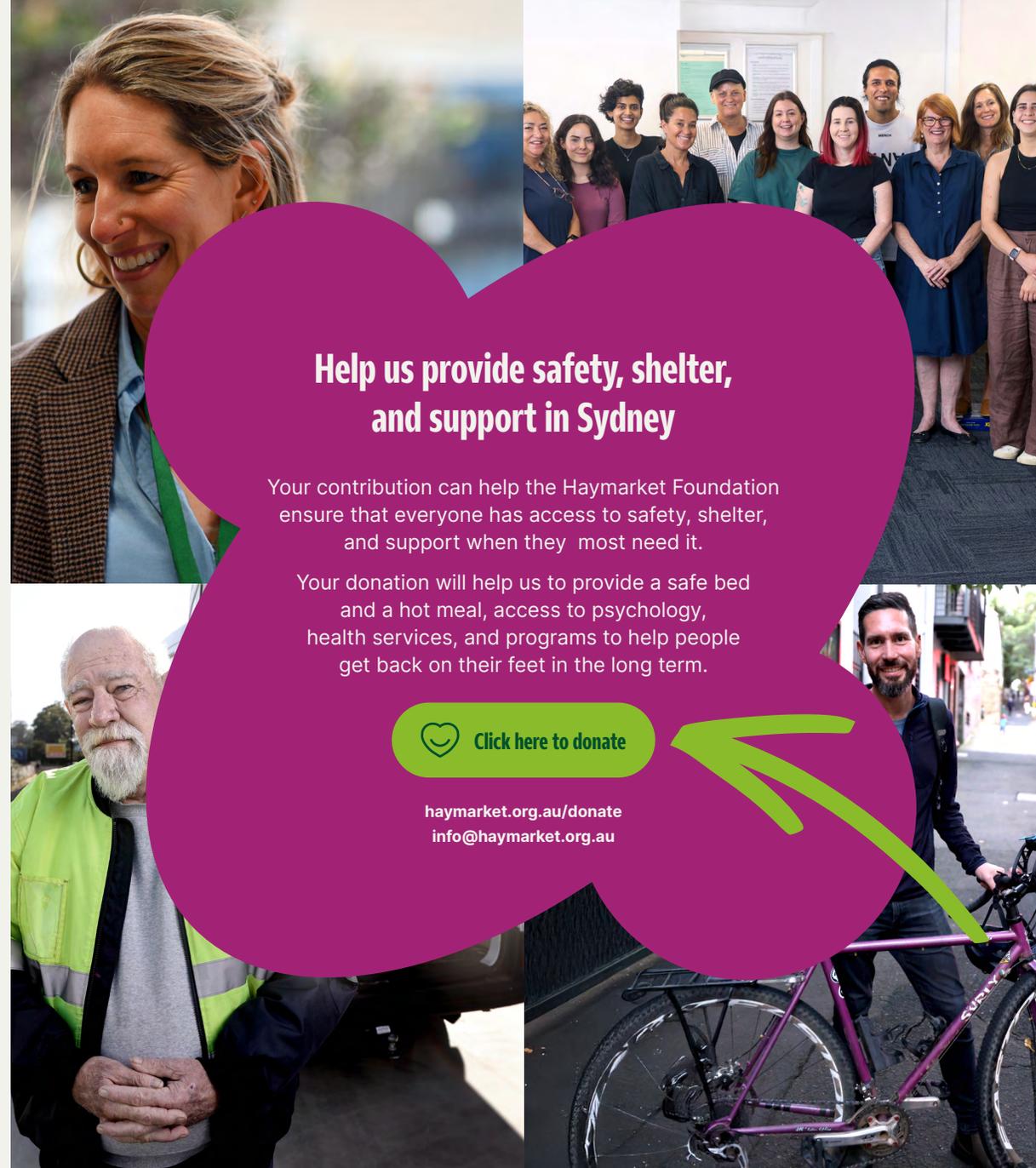
The Haymarket Foundation works with **people with complex needs.** These may include people who:

- have co-occurring mental health conditions
- are experiencing harm related to alcohol and other drug use
- live with lifelong trauma
- and who live with a disability.

We work with these people to find housing solutions that work for them.

We're an inclusive organisation, committed to cultural safety for First Nations people and people of diverse cultures and backgrounds.

We provide a safe space for people regardless of their gender identity, sexuality or HIV status, providing dedicated support where possible to address specific barriers that may arise.



Help us provide safety, shelter, and support in Sydney

Your contribution can help the Haymarket Foundation ensure that everyone has access to safety, shelter, and support when they most need it.

Your donation will help us to provide a safe bed and a hot meal, access to psychology, health services, and programs to help people get back on their feet in the long term.



[Click here to donate](#)

haymarket.org.au/donate
info@haymarket.org.au



To the people we serve

We extend our deep respect and gratitude to people with lived experience of homelessness and those impacted by alcohol and other drug use.



Your courage, resilience, and voices are central to understanding the challenges faced and to shaping meaningful change.

This report is dedicated to amplifying your experiences and advocating for a future where dignity, support, and opportunity are available to all.

We acknowledge the harms and systemic barriers you have endured and reaffirm our commitment to working alongside you in creating pathways to recovery, stability, and empowerment.

Report from the Chair and CEO

2025 tested The Haymarket Foundation like never before.

When our Chippendale crisis accommodation building experienced a flooding incident and was deemed unsafe in early 2025, we made the difficult decision to close temporarily. Thanks to our staff, board, donors, volunteers and partners no resident was left behind.

Through rapid collaboration with our sector partners, Homes NSW, and our dedicated staff, every person was supported with housing and care in challenging circumstances. These outcomes were only possible thanks to our incredible staff and strong sector partnerships, which you can read more about later in this report.

Aside from reflecting on these challenges, this report is also a celebration of renewal and growth. Following extensive consultation we

have redefined our future and launched a five-year strategic plan, an outcomes framework, and a theory of change. These initiatives sharpen our vision and set a clear course for delivering inclusive, evidence-based responses to homelessness and harm related to alcohol and other drug use. As we approach our 50th Anniversary in 2026, our focus remains clear: improving services, building strong partnerships, and driving lasting change.

We are creating a stronger, more equitable future for every person who walks through our doors.

Our collaborations strengthened this year – relocating our drug, health and outreach services to the Ozanam Learning Centre in Woolloomooloo in partnership with the St Vincent De Paul Society NSW. In July, Chief Health Officer Dr Kerry Chant officially welcomed Stanford House, a transitional accommodation and support service for people living with HIV, into the remit of The Haymarket Foundation. It's an honour to be entrusted with the operation of such an important program and we thank the Daughters of Charity and St Vincent's Hospital Sydney for their decades of stewardship.

Part of creating a stronger, more equitable future for our community is taking the ground level experience we have and using it to advocate

for change at a systemic level. Our influence has grown this year, attending the NSW Drug Summit, hosting the Federal Minister for Social Services The Hon Tanya Plibersek MP at our crisis accommodation service and connecting our team with professional development opportunities across the year.

We are now working towards **a new crisis accommodation site, a historic milestone that will provide privacy, dignity, and security for those experiencing homelessness.** This achievement will be made possible by multiple partners.

None of this is possible without our people – and we owe some special thanks. To Richard Boyer, we extend a heartfelt thanks for years of dedicated service on our board, ensuring good governance and financial stewardship. To Valda Allen, who after 17 years with the Haymarket Foundation retired for the second time in her career in 2024, we thank her for her commitment to ensuring robust risk management and quality services.

And to you – thank you for your support. We hope you enjoy reading more about the challenges we've overcome this year and the exciting future ahead as we reach 50 years.

“We are creating a stronger, more equitable future for every person who walks through our doors.”



Matthew Kearney (Chairperson)
Gowan Vyse (CEO)

“Our focus remains clear: improving services, building strong partnerships, and driving lasting change”

Theory of change

This is our roadmap for making a difference: the story of how our actions lead to real outcomes for the people we support

Support people with complex needs experiencing homelessness and harm related to alcohol and other drug use through

- Collaborative partnerships
- Housing first principles
- Advocating for systemic change
- Culturally responsive practices
- Trauma-informed practices
- Continuous quality improvement



This will allow us to deliver a comprehensive range of services including...

- Advocacy
- Early intervention
- Case management
- Holistic support
- Crisis accommodation
- Transitional housing
- Tenancy support
- Outreach
- Alcohol and Other Drug Programs
- Physical and mental health support

This will lead to...



A significant reduction in homelessness and harm associated with alcohol and other drug use



People experiencing complex disadvantage living healthier, safer, more connected and fulfilling lives



A more equitable and inclusive society where everyone has the skills and opportunity to thrive and achieve their goals

Which will...

Create a better future for people experiencing complex disadvantage



Why are we different

Dedicated to championing the hardest journeys

Deeply connected to our communities

Guided by secular principles

Driven by diversity

Committed to a holistic care approach

Intentionally inclusive

Integrated homelessness and AOD services

Strategy on a page | 2025-2030

OUR VISION To create a better future for people experiencing complex disadvantage

OUR PURPOSE To provide a range of inclusive and innovative services, grounded in a person-centred approach

OBJECTIVES

 <p>Financial Sustainability</p> <p>Improve the financial sustainability of the organisation through increase and diversification of funding and collaborations with allied organisations.</p>	 <p>Fit for Purpose Facility</p> <p>Locate, secure funding and fit out a new Haymarket Centre.</p>	 <p>Drug Health Services</p> <p>Grow our services and ensure the sustainability of our sector leading programs delivering end-to-end services.</p>	 <p>Housing Outcomes</p> <p>Improve sustainable housing outcomes by increasing our service offering through wrap-around support. Advocating for access to permanent housing and holistic health services.</p>	 <p>Sustainable Organisation</p> <p>Work to continuously improve internal operations and service delivery, while continuing to operate as an organisation with a reputation for excellence.</p>	 <p>Strong and Trusted Public Brand</p> <p>Maintain a strong and trusted brand, recognised by peak bodies, external stakeholders and the wider public. Provide consistent marketing and awareness that champions human rights of people experiencing complex homelessness and harm related to Alcohol and Other Drug use.</p>
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PEOPLE AND PARTNERS Create **collaborations with allied organisations** to broaden service delivery | Work with **expert partners and contractors** to provide best practice approaches | Develop a **diverse staff and board** that reflect our community, and work continuously to improve operations and service delivery

OUR VALUES – WE ARE: Caring Empathic Adaptive Innovative Determined Collaborative Always Learning

Overcoming Haymarket's crisis accommodation closure

In early 2025, a series of significant building issues at The Haymarket Foundation's crisis accommodation led to the difficult decision to temporarily close our doors.

A flooding event in the middle of the night, the discovery of asbestos, and expert engineering advice from our pro bono partners at Arup revealed multiple urgent safety concerns, prompting the need for immediate alternative arrangements for residents and staff.

"Our first call was to reach out to all our sector partners, other crisis accommodation services, transitional housing services and ask, do you have any vacancies?" says Aliza Denenberg, Manager Client Services.

"Our staff and sector partners did an amazing job under extremely challenging circumstances."

"Thanks to our colleagues at Foster House, Matthew Talbot Hostel, Wesley Edward Eagar Centre, Mission Australia, the Women and Girls Emergency Centre and a local motel, we were able to move residents into safe accommodation as a first step. The City of

Sydney Meals on Wheels Service also helped provide food, and our staff went above and beyond to provide wraparound support across all these locations. We couldn't have done it without them," Aliza adds.

Over the course of a month, Haymarket staff worked tirelessly to support each resident's transition from temporary arrangements into long-term housing. This involved detailed individual assessments and collaboration with the team at Homes NSW, and other sector partners.

During the three-month closure, Haymarket staff also took the opportunity to plan for the future, forming working groups to identify ways to strengthen services and improve outcomes for residents.

"Our staff and sector partners did an amazing job under extremely challenging circumstances," says Gowan Vyse, CEO of the Haymarket Foundation.

"Although closing our crisis accommodation service was a difficult decision, the experience highlighted the vital role of community and sector support. Thanks to this collective effort, we are now optimistic about securing a new building for The Haymarket Centre in the coming year." Gowan adds.

We look forward to welcoming residents, staff, and supporters to our new home in 2026.

Want to help make our new home the best it can be?



[Click here to donate](#)



"I was here for 11 months. The staff, they helped me immensely - for what I needed it for, it's probably the best place I could come to. You got me through a part of life that could have seen me out in the gutter. To the donors, thank you from the bottom of my heart"

Bill, former Haymarket resident

Homelessness



Homelessness services

The Haymarket Centre operates as a 28-bed crisis accommodation facility providing support 24 hours a day, 365 days a year.

All 28 beds are dedicated to people experiencing homelessness with complex needs, including co-occurring physical and mental health conditions, alcohol and other drug use, and physical or psychosocial disability.

Of these 28 beds, four are specifically funded by NSW Health for clients who are experiencing homelessness, living with HIV, and actively using substances. These beds form part of the Client Action Response Group (CARG), a multi-agency program that provides coordinated and intensive support for individuals with highly complex needs.

The Haymarket Centre also provides comprehensive case management to all residents. This includes **support to navigate the housing system, assistance in securing long-term stable accommodation, and connection to essential medical, psychological, and social services.** Post-placement wrap-around support is also provided to help residents maintain their tenancies and reduce the risk of returning to homelessness.

1 in 4

Haymarket Centre residents identify as Aboriginal and/or Torres Strait Islander



Health and homelessness

The Haymarket Foundation has a strong focus on addressing the health needs of people experiencing homelessness.

This year the Haymarket Centre, in partnership with the Royal Prince Alfred Virtual Hospital, continued its **online GP and psychology program**. This weekly clinic provides residents with free Tuesday appointments, offering GP services triaged by Dr Paula Knight and psychology sessions via telehealth.

By bringing hospital-based care onsite, the program removes barriers such as transport, cost, and long wait times, while supporting care coordination, shared treatment planning, early intervention, and continuity of care between community case management, Centre staff, and hospital clinicians. Since January 2025, a nurse funded by the Collier Charitable Trust has been present at the clinic each Tuesday, providing additional clinical support to residents.

Following these appointments, residents can be referred to in-person specialist care, receive electronic prescriptions directly to their mobile devices, or have scripts sent to a partnering local pharmacy.

This year the Virtual Clinic facilitated 104 GP appointments and 62 psychology appointments, providing essential primary healthcare to highly vulnerable community members and easing demand on hospital emergency departments.

Centre staff also supported residents in accessing neuropsychological assessments for individuals with suspected cognitive impairments, made possible through Advanced Neuropsychological Treatment Services and support from the City of Sydney. These assessments are critical in advocating for the intensive, ongoing support needed as clients transition to stable housing.

The Haymarket Centre maintains partnerships with Sydney Local Health District services, including the Redfern Mental Health Service, Sydney Dental Hospital, and Redfern Harm Reduction. The Centre has facilitated pop-up health clinics throughout the year, offering vaccinations, optometry services through Mobile Eyes, and audiology services through Hearing Australia. These partnerships provide residents with comprehensive, on-site health support and practical, evidence-based strategies for managing substance use.



What is a neuropsychological assessment?

“Neuropsychological assessment aims to assess an individual's strengths and weaknesses in cognitive functioning. Cognitive functioning refers to activities such as thinking, reasoning and conceiving – it is basically our “mental behaviour”. In clinical neuropsychology, brain and cognitive function are evaluated by objectively testing memory and thinking skills.”

The University of Queensland



1 in 10

Haymarket Centre residents speak languages other than English

Enriching lives

To support the wellbeing of residents at the Haymarket Centre, a range of programs and visiting services were provided onsite throughout the year.

These included informal arts and crafts activities facilitated by Sarah, Sydney Local Health District's Aboriginal Peer Support Worker, creating a culturally safe and engaging space for residents. Other regular visiting services, such as Centrelink Community Engagement, have successfully assisted residents in navigating the Centrelink system and accessing income support.

In 2025, weekly music therapy sessions continued, led by Registered Music Therapist Daniel O'Toole. Daniel provides residents with a therapeutic space to develop expressive communication, social skills, and confidence through the joy of music.

The Haymarket Centre would like to extend its gratitude to Twin Pines PTY LTD for their generous support, which has been instrumental in helping meet the diverse needs of our residents.

Over the past year, the Haymarket Centre has supported a highly diverse group of residents. **The community reflects a wide range of ages, from young adults to older people, and includes a significant proportion of Aboriginal and Torres Strait Islander residents.** Many residents speak languages other than English, and the Centre provides services across diverse gender identities, ensuring a welcoming and inclusive environment for people from varied cultural, linguistic, and social backgrounds.

Lendlease: Creating pathways to housing security

Through their FutureSteps Program, Lendlease is driving systemic change to address homelessness and housing stress in Sydney. That's why they support the Haymarket Foundation – to deliver real solutions.

Their significant financial contributions have strengthened our services and expanded our capacity to support people with complex needs experiencing homelessness. This partnership helps us create opportunities for individuals to move from crisis to stability, housing and independence.

And when it comes to hands-on support, Lendlease volunteers step up. During their Community Day 2025, team members prepared hundreds of meals for Haymarket residents, showing that their dedication is both strategic and personal.

Thank you, Lendlease, for partnering with us to create lasting and sustainable impact. **Together, we are building stronger pathways to housing security and dignity for those who need it most.**



Corporate partnerships help
The Haymarket Foundation
achieve bigger and better things
for people experiencing complex
disadvantages.

If your organisation can help with staff
volunteering, donations or pro bono services,
please email us at info@haymarket.org.au

 [Click here to assist](#)

Outreach programs

The Haymarket Foundation Outreach team provides tailored support to people experiencing or at risk of homelessness across Sydney's Inner-City and Inner Western suburbs.

Through a combination of case management, outreach, and program partnerships, the team supports people to access housing, maintain stable accommodation, and connect with health, social, and community services.



The Rapid Response Program team deliver intensive case management and outreach for single men and women experiencing homelessness, supporting residents in transitional properties and helping them secure long-term housing.

The program also provides crisis accommodation, advocacy support, and brokerage for essential living items.

The team works closely with our community partners, including ReLove, ThreadTogether, Removals for Hope, Mobile Eyes, Wesley Mission, St Vincent de Paul Housing, and the Bourke Street Program. They also participate in weekly Homelessness Assertive Response Team (HART) patrols.



The Sydney Homelessness Early Intervention Service program supports single people aged 24 and above who are at risk of homelessness or currently experiencing it.

A program worker engages with clients at service hubs including the Newtown One Stop Shop and Woolloomooloo Integrated Service Hub (WISH), providing advice, referrals, and connections to a wide range of services.

The program also supports people to maintain or transition to more suitable housing, including assistance with rental arrears and property transfers, drawing on brokerage funding where needed.



The Post Crisis Case Manager role assists residents transitioning from crisis accommodation at the Haymarket Centre into independent social or community housing.

This year, the position was pivotal during the Centre's temporary closure for major repairs, supporting client relocation and ensuring continuity of care. The Post Crisis Case Manager helps people set up homes, access essential items, attend lease signings, and connect with mainstream health, legal, and disability services. The role also provides ongoing welfare checks and supports people to build independent living skills.

Stanford House

Stanford House has long been a vital part of Sydney's support landscape for people living with HIV and experiencing homelessness.

Originally established in 1991 by the St Vincent de Paul Daughters of Charity, the Haymarket Foundation proudly assumed management of Stanford House in 2025. This transition formally took place in April, after stewardship with St Vincent's Hospital Sydney.

Before reopening, Stanford House's Darlinghurst home underwent a comprehensive refurbishment. Essential upgrades included painting, new furnishings, and the creation of dedicated spaces for both staff and residents. These changes transformed the facility into a welcoming and homely environment, supporting dignity, safety, and stability. Communal areas, private rooms, and workspaces were co-designed with input from staff and residents, reinforcing our commitment to environments shaped by the people who use them.

This year, we were also fortunate to welcome Brenda O'Brien to the Haymarket Foundation team. Brenda previously worked at Stanford House under St Vincent's Hospital and brings a wealth of knowledge, deep sector experience, and grounded wisdom. Her familiarity with the

program and its residents has been invaluable during this period of transition.

Stanford House currently operates on a five-day roster, with two staff members on site each weekday and weekend shifts covered as required. We have been able to establish a consistent, dedicated team of staff who take ownership of the space and provide continuity of care. This stability has helped nurture a supportive, respectful environment where residents feel secure and valued.

Today, Stanford House is fully operational, providing wraparound support that includes health coordination, and living-skills development. The program is closely integrated with Haymarket's broader Homelessness and Alcohol and Other Drugs services, ensuring seamless continuity of care across settings.

The Haymarket Foundation's leadership reflects a shared vision to preserve and enhance this legacy, **ensuring that vulnerable individuals continue to access safe, stable accommodation and holistic, person-centred support.**



A big heartfelt thanks from The Haymarket Foundation

Thank you to the Cohen/Williams family

The Haymarket Foundation is deeply grateful to the Cohen/Williams Family, whose generosity and steadfast support have made a lasting difference over many years.

Their ongoing commitment has helped us provide a safe home, essential health care and pathways to stability for people experiencing complex homelessness in Sydney.

The family's belief in giving back to the community and their quiet, consistent generosity reflect the very best of what makes Haymarket's work possible. We thank them sincerely for walking alongside us on this journey of care and change.



Barbara, Annie and Graham from the Cohen/Williams Family (representing other family members not pictured)

Thank you to the Blower family

"My Father, Dr Charles Blower, set up the Haymarket in the early 1970s" says Ashley Russell Blower.

"He was deputy medical superintendent at Sydney Hospital and was appalled by the lack of medical services that the city's homeless had access to... I have seen it grow from a caravan to its then permanent location in Francis Street and now in Chippendale" says Ashley.

As The Haymarket Foundation moves into a new home, the support of people like Ashley is helping set up the Foundation for our next 50 years of impact. Thank you for ensuring the continuation of Dr Blower's work.

**Leave a legacy for your family and the people of Sydney and surrounds:
Make a regular donation or leave a gift in your will**



[Click here to donate](#)

Alcohol and Other Drugs Services



A new home at the Ozanam Learning Centre

In 2025, The Haymarket Foundation's Alcohol and Other Drugs services relocated to the Ozanam Learning Centre in Woolloomooloo.

Moving from Cathedral Street to the Ozanam Learning Centre offered a more financially sustainable option for the Haymarket Foundation whilst also offering closer integration with sector partners such as Vinnies and Homelessness NSW. From cooking classes and art workshops to a fully equipped gym, the Centre offers a welcoming environment that supports recovery, connection, and wellbeing.

As part of the Haymarket Foundation's broader organisational review and service integration strategy, additional staff from across Haymarket will be joining the Alcohol and Other Drugs team at the Ozanam Learning Centre in early 2026. The expanded team will be supported by a unified case management framework and refreshed supervision and training systems, ensuring a smooth onboarding process and alignment with our values and strategic goals.

“The Centre offers a welcoming environment that supports recovery, connection, and wellbeing”



Bourke Street Program

The Bourke Street Program supports men recovering from alcohol and other drug-related harms, helping them rebuild essential life skills, regain confidence, and reintegrate into family and community life.

Participants receive transitional housing alongside a comprehensive support system that includes individual case management, counselling, therapeutic group sessions, life skills training, and relapse prevention. Collaboration with the NSW Drug Court continues to strengthen the program's alignment with community wellbeing goals and best practice in the alcohol and drug sector.

“The compassion, understanding, and down-right love shown to me is something I will never forget. I will always be grateful to aspire to pass that on to the newcomer or somebody in need of such qualities”

Bourke Street Program participant

Over the past year, the program delivered a wide range of group activities that focus on physical, social, and emotional wellbeing. These included yoga, boxing, walking and fitness groups, music sessions, and the Nutrition Education Skills Program through OzHarvest, which encourages healthy eating, shared cooking, and community connection.

Participants also enjoyed outings to cultural sites around Sydney, such as the Australian Museum and the Art Gallery of NSW, fostering social engagement and curiosity. Weekly community dinners, graduation celebrations, and mid-year and festive activities—including ten-pin bowling and a beach day—helped cultivate a sense of belonging and achievement.

The program's trauma-informed approach supports men to take practical steps in their recovery. Over the year, participants have successfully transitioned into long-term housing, including private rentals, social housing, and transitional accommodations, while many have also pursued study or employment. These milestones reflect the program's holistic focus on recovery, resilience, and reintegration.

Thanks to the generous support of South Eastern Sydney Local Health District, Angus Grant, and Grant Family Philanthropy, the Bourke Street Program continues to provide a safe, empowering, and engaging environment for men rebuilding their lives.



“I’ve come a long way since joining this program. What I am learning is invaluable for my recovery.”

Bourke Street Program participant



“I love the fact that the guys have made a decision to improve their life”

Sharing knowledge and experience across Haymarket

Since transferring from Haymarket’s outreach programs, Kylie Barrett has offered an important set of skills and perspectives for the dedicated program that supports men post-rehabilitation.

“It’s so different coming from rapid response, working in homelessness, to coming into a recovery space” says Kylie Barrett, of joining The Haymarket Foundation’s Bourke Street Program this year.

“The language is different, the way that I interact with the clients is different, but over time I’ve built a very good rapport and trust with the clients” says Kylie.

Dean “Deano” Southgate, who’s been with the program for years, says Kylie’s influence has been transformational.

“She’s put the Bourke Street Program on the map” says Deano. “The dynamics are working really well and she’s very respected and wanted at this program.”

Over the course of the year, the team have been able to adapt their approach to each participant by drawing on their unique skills and backgrounds. Kylie’s presence has enabled a number of men in the program to be able to reframe their perceptions of and relationships with women for the better.

“I love working in the recovery space” says Kylie. “I love the fact that the guys have made a decision to improve their life and every day they’re putting in action and they’re achieving their goals.”

The Bourke Street Program drawing on the skills of the broader Haymarket Foundation is just another example of the Foundation’s collaborations supporting better outcomes.

Alcohol and Other Drugs Psychology Service

The Alcohol and Other Drugs Psychology Service provides essential support to people navigating addiction alongside co-occurring mental health challenges.

Operating through a hybrid model of care, the service offers both telehealth and face-to-face consultations, ensuring people can access support in a way that suits their needs. Telehealth sessions allow them to participate from a safe and familiar space, helping them feel more relaxed and secure, while in-person consultations and group programs foster engagement, connection, and a sense of community.

The service was **recently recognised by the Australian Council on Healthcare Standards (ACHS) for the quality of care it provides**, highlighting the consistency of engagement and the use of outcome measures to guide continuous improvement. Benchmarking and evaluation ensure that people consistently experience positive, meaningful outcomes from their participation.

The service supports a diverse range of people. Many are experiencing homelessness or housing instability,

while others are living with complex health and social challenges. The program welcomes First Nations clients, people from culturally and linguistically diverse backgrounds, LGBTIQ+ clients, creating a safe and inclusive environment for all. By prioritising harm reduction over abstinence, the service engages clients who may not yet be ready to stop substance use, helping them develop healthier behaviours and improve overall wellbeing.

The psychologist works closely with other health and social service providers to support clients with complex needs, including referrals to medical, allied health, and housing services. The service also provides psychoeducation, relapse prevention, and practical support to help people stabilise their lives, maintain independence, and build confidence in managing their health.

Funded by the Central and Eastern Sydney Primary Health Network (CESPHN), the Alcohol and Other Drugs Psychology Service continues to be a **trusted, inclusive, and responsive resource for clients, helping them achieve tangible improvements in their health and quality of life.**

4

The average *Severity of Dependence* score for those who complete our psychology program (down from 9.1 when they join).





Alcohol and Other Drugs Support Service

The Alcohol and Other Drugs Support Service, funded by the Central and Eastern Sydney Primary Health Network (CESPHN), provides holistic support to people experiencing substance dependence, as well as to family members affected by another person's substance use.

The service helps people stay engaged with treatment, navigate complex service systems, and access the care and advocacy they need.

Using a person-centred approach and Cognitive Behavioural Therapy, the service focuses on harm reduction and collaborates closely with homelessness and Alcohol and Other Drugs services to ensure people can access the support they need while waiting for treatment or managing ongoing challenges.

The service continues to prioritise engagement with underserved and marginalised groups. It offers case management and counselling, alongside group programs that promote skill-building, self-management, and community connection.

Weekly Self Management and Recovery Training meetings provide a structured, self-empowering approach to achieving independence from addictive behaviours, including a women-only online group that offers a safe space for participants to share and build support networks. In addition, weekly boxing classes provide a practical and physical outlet for wellbeing, supporting clients' mental and physical health in a supportive community environment.

Through these services, the Alcohol and Other Drugs Support Service helps people stabilise their lives, strengthen coping strategies, and access treatment and community resources, contributing to meaningful improvements in wellbeing, resilience, and independence.

Meet the people of Stanford House

Stanford House has been supporting people living with HIV experiencing homelessness since 1991, with a long history of partnerships including the Daughters of Charity and St Vincent's Hospital.

In 2025, the Haymarket Foundation took on the management of this vital program.

"A lot of the time when people are experiencing homelessness, their HIV care can end up being pushed to the back burner," says Brenda O'Brien, HIV Programs Coordinator at Stanford House.

Brenda describes her role as providing **holistic support for residents' emotional, social, and material needs.**

"It's the formalisation of a role that has, since the early days of HIV, been about giving people somewhere to stay, helping them with practical needs, offering emotional support, and assisting them to attend medical appointments," she explains.

"Stanford House is like a base. A place where people can feel safe and supported, and focus on their health and wellbeing, as well as their social needs," Brenda adds.

Homelessness affects people in vastly different ways, and living with HIV can add an extra layer of challenge. Stephen, a recent resident referred by his psychiatrist, shares his experience:

"I became homeless by surprise. I had a stellar career and returned from 10 years overseas, only to find I was unemployable because I was over 50 and not known in local networks. I feel very fortunate to be here at Stanford House compared to most, but I'm still struggling with my identity – it feels like small pieces on the floor."

Stigma often influences whether people living with HIV feel safe seeking support.

"I've worked with people who have completely withdrawn from their social or ethnic communities because of shame or fear that their diagnosis would become known," Brenda says.

"And just having a space specifically for people living with HIV helps residents come out of their shell, build community, and overcome isolation," she adds.

For Stephen, there are many challenges ahead, but he's taking each day step by step.

"I'm very fortunate to have staff here to talk to. They're really supportive, and I'm grateful to have a place like Stanford House," he reflects.



Our supporters

Thank you to everyone who champions the work of the Haymarket Foundation through donations, volunteering, and other support, including the numerous sector partners who work with us. We deeply appreciate your generosity – it makes a profound difference in the lives of the people we support.



Government

Homes NSW; NSW Ministry of Health. South Eastern Sydney Local Health District; Sydney Local Health District Central and Eastern Primary Health Network.

Grantmakers

Johnson Family Foundation; Collier Charitable Trust; Angus Grant and Grant Family Philanthropy; Walter and Eliza Hall Trust; The Network of Alcohol and Other Drugs Agencies; Maddocks; The City of Sydney; StreetSmart Australia; and Future Steps Community Enterprise Foundation and The Department of Enterprise Investment and Trade – Community Benefit Fund.

Donors

The Cohen / Williams Family; Mission in Action Fund – The Catholic Parish of St John Bosco Engadine; The Hon Kevin R. Rozzoli; John Sheahan; Ashley Russell Blower; Colin Waring; Richard and Lorraine Boyer; Sarah and Gary Breavington; Sarah Hatton & Roger Bell; Plus other generous individuals and families who prefer to remain anonymous

Corporate partners

Lendlease

Pro-bono corporate partners

Maddocks; Lendlease; Arup; Minter Ellison; Mobile eyes; Pyrmont Cares

Our anonymous supporters

To all those who wish to remain anonymous but donate; volunteer; and support in other ways: thank you. It means more than we can say.

Our collaboration partners

Aboriginal Corporation for Homeless and Rehabilitation Community Services; OzHarvest; Thread Together; ReLove; Advanced Neuropsychological Treatment Services; Bobby Goldsmith Foundation; Botanical Gardens; Bridge Housing; Centrelink Outreach Services; Detour House; End Street Sleeping Collaboration; Homelessness NSW; Mission Australia; Newtown Neighbourhood Centre; Network of Alcohol and Other Drug Agencies (NADA); Positive Life; Shelter NSW; South Eastern Sydney Local Health District including the HIV Outreach Team; Sexual Health and Blood Borne Virus

Team; Kirkton Road Centre; and St George Hospital's Waratah Clinic – St Vincent de Paul NSW; St Vincent de Paul Society Housing Australia; St Vincent's Homeless Health Service; Sydney Local Health District including RPA Virtual Hospital; Homeless Health; Positive Central; Harm Reduction Project; and Redfern and Camperdown Mental Health Services; The Salvation Army; We Help Ourselves; Wesley Community Housing; Wesley Mission; Wesley Edward Eagar Centre and YWCA Australia.

Treasurer's report

Sumithira Thavapalan

The Haymarket Foundation's financial statements for the year ending 30 June 2025 were prepared on a General Purpose Financial Statements – Reduced Disclosure basis, in accordance with the relevant accounting standards, and were independently audited by Stewart Brown Chartered Accountants.

Profit and Loss

The Haymarket Foundation reported an operating deficit of \$144,544 for the financial year ending 30 June 2025, compared with a deficit of \$177,605 for the financial year ending 30 June 2024.

The ongoing structural deficits in both The Haymarket Centre and Bourke Street Programs continue to influence our financial outcomes. These pressures underline the importance of our work to build more sustainable and diversified income streams that will support the long-term stability of the organisation and the essential services we provide.

Balance Sheet

The balance sheet remains sound, with net assets of \$2,561,036 as at 30 June 2025. The slight reduction in net assets is directly attributable to the operating deficit. However, the organisation retains a solid financial foundation to support its mission.

Cash Flow

Positive net cash inflows from operating activities contributed to a cash balance of \$2,403,668 as at 30 June 2025. This strong liquidity position ensures that The Haymarket Foundation is well placed to meet its financial commitments.

Together, these results reflect both the challenges we face and the resilience of the organisation. Our focus in the coming year will remain on strengthening financial sustainability while ensuring that our services continue to meet the complex needs of the people we support.



Click here to access the full Haymarket Foundation financial report



Report credits

Writing

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